

DECISION-MAKER:	Joint Commissioning Board		
SUBJECT:	Better Care Southampton Governance		
DATE OF DECISION:	20th June 2019		
REPORT OF:	Director of Quality and Integration		
<u>CONTACT DETAILS</u>			
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STATEMENT OF CONFIDENTIALITY	
Not applicable	
BRIEF SUMMARY	
In the light of the city's new five year strategic framework (2019-2023): Transforming health and care outcomes for the people of Southampton the governance structure for Better Care has been reviewed. This was required to ensure development, implementation and oversight of the whole spectrum of priorities identified and to adapt to wider changes within health and care.	
RECOMMENDATIONS:	
(i)	That Joint Commissioning Board approves the proposed governance model for Better Care Southampton
REASONS FOR REPORT RECOMMENDATIONS	
1.	To provide joint leadership across the whole health and care system to meet the challenges within the five year strategic framework (2019-2023): Transforming health and care outcomes for the people of Southampton a change was required to Better Care Governance. There is a requirement to incorporate priorities that had not been part of the Better Care remit previously. Better Care has evolved since 2014 from a programme into an all pervading approach. This is why it has been placed at the centre of the five year strategic framework.
2.	The aim of the five year strategic framework is to further enable the delivery of the one City Vision; specifically a place-based approach that is fully inclusive of all city partners. In delivering this vision it has also been recognised that there needs to be a much stronger link between city wide strategic leadership and frontline service delivery and that changes to the membership of the Better Care Steering Board were needed to facilitate this.
3.	National changes to primary care with the development of Primary Care Networks requires a review of the role of clusters that the whole Better Care approach has been developed upon. There is also a need to consider how Southampton as a place fits within the ambition for the Hampshire and Isle of Wight STP to develop as an integrated Care system. There are a number of challenges that all health and care organisations in the city are facing, such as workforce and digital, which would benefit from a more joined up approach.

ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

4 A number of options were considered but were rejected as they did not incorporate the whole range of priorities, led to too many groups being established which would be time consuming and replicative, missed the links between front line service delivery and strategic leadership or did not involve all stakeholders.

DETAIL (Including consultation carried out)

5 Through a range of partnership events the city has developed a five year strategic framework (2019-2023): Transforming health and care outcomes for the people of Southampton:

Transforming health and care outcomes for the people of Southampton
Our five year strategic framework (2019-2023)



Our Vision
One city, our city, a healthy Southampton where everyone thrives

Our Goals

- Reduce health inequalities and confront deprivation
- Give children and young people a strong start in life
- Tackle the city's three 'big killers': Cancer, Circulatory diseases and Respiratory diseases
- Improve whole-person care
- Improve mental and emotional wellbeing
- Build resourceful communities
- Reduce variation in quality and productivity

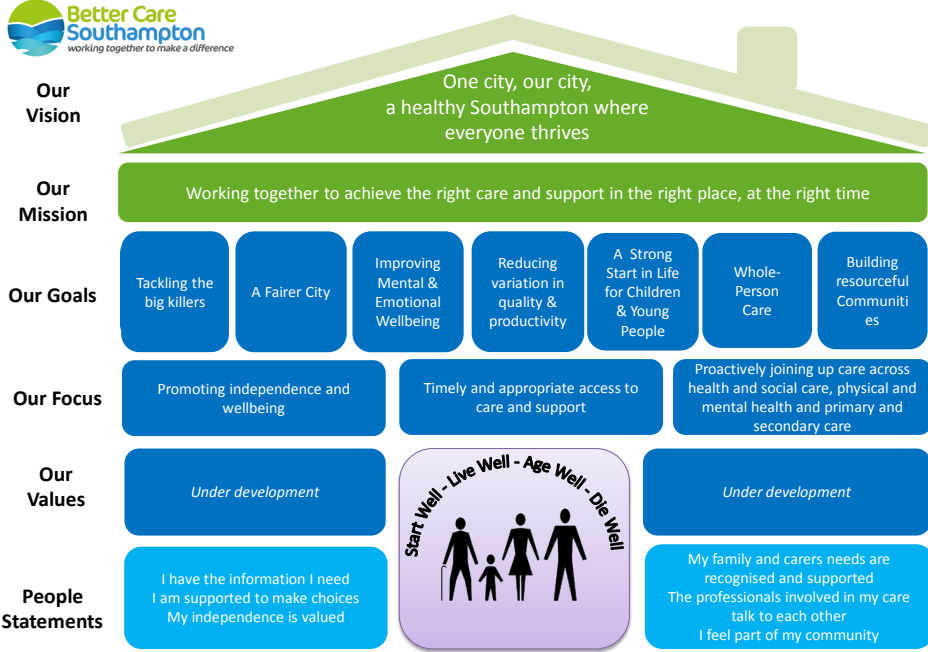
Our Mission
Effective system partnerships delivering safe, sustainable, coordinated care with the people of Southampton

6 In light of this the governance structure for Better Care has been reviewed. This has been undertaken through a range of engagement events led by the Better Care Board and involving a wide range of stakeholders.

7 The proposed revised structure can be seen in Appendix 1 and the Terms of Reference for both the main board and the subgroups can be found in Appendix 2. The Terms of Reference for the sub groups is an outline and will be adapted to meet the requirements of each specific group.

8 The main changes to the governance are:

- Restructure and rationalisation of the Better Care Steering Board subgroups to align with the life course approach used in the 5 Year Health and Care strategy: start well, live well, age well, die well
- A move to 3 localities (as opposed to 6 clusters) to enable better alignment with Primary Care Networks (PCNs) and local health and care delivery structures, where localities of 80,000 – 100,000 populations provide a footprint which offers better economies of scale for organising services around than 6 clusters of 30,000 – 50,000

	<p>could offer. This does not preclude working at sub-locality/neighbourhood level where it makes sense to do so.</p> <ul style="list-style-type: none"> • Inclusion of the locality leads on the Better Care Steering Board to strengthen connectivity between strategic planning and local service delivery.
9	<p>The Better care Southampton Board will set strategic direction and oversee the successful development and delivery of integrated, person centred, strengths based services in Southampton through which the Southampton five year Health and Care Strategy will be delivered. The subgroups will design and implement the change required in specific areas (i.e. enabling workstreams and service areas).</p>
10	<p>As the subgroups develop plans that will contribute to the achievement of the strategy these will be overseen and monitored by the Better Care Southampton Board through regular reporting mechanisms.</p>
11	<p>This is a system wide approach to change which will be underpinned by a partnership agreement. This will outline expectations on working as a Southampton “system” but does not have any formal impact on each organisation’s own unique accountability. Ways of working/ground rules have been included in the Terms of reference to support this approach.</p>
12	<p>The Better Care Southampton board will be accountable to the Joint Commissioning Board and it is proposed that the minutes of the meeting are made available.</p>
13	<p>The vision for Better Care has also been refreshed to mirror the 5 Year Health and Care strategy:</p>  <p>Our Vision One city, our city, a healthy Southampton where everyone thrives</p> <p>Our Mission Working together to achieve the right care and support in the right place, at the right time</p> <p>Our Goals</p> <ul style="list-style-type: none"> Tackling the big killers A Fairer City Improving Mental & Emotional Wellbeing Reducing variation in quality & productivity A Strong Start in Life for Children & Young People Whole-Person Care Building resourceful Communities <p>Our Focus</p> <ul style="list-style-type: none"> Promoting independence and wellbeing Timely and appropriate access to care and support Proactively joining up care across health and social care, physical and mental health and primary and secondary care <p>Our Values</p> <ul style="list-style-type: none"> Under development Under development <p>People Statements</p> <ul style="list-style-type: none"> I have the information I need I am supported to make choices My independence is valued Start Well - Live Well - Age Well - Die Well My family and carers needs are recognised and supported The professionals involved in my care talk to each other I feel part of my community
14	<p>Underpinning the delivery of the 5 year plan, 3 key areas of focus have been identified for Better Care:</p> <ul style="list-style-type: none"> • Promoting independence and wellbeing • Timely and appropriate access to care and support as close to home as possible

	<ul style="list-style-type: none"> Proactively joining up care across health and social care, physical and mental health, primary and secondary care.
RESOURCE IMPLICATIONS	
<u>Capital/Revenue</u>	
15	The pooled fund for Better Care is just over £115.7M. This is split £79.3M from the CCG and £36.4M from the Council.
<u>Property/Other</u>	
14	Not applicable
LEGAL IMPLICATIONS	
<u>Statutory power to undertake proposals in the report:</u>	
15	The legal framework for the Better Care Pooled Fund derives from the amended NHS Act 2006
<u>Other Legal Implications:</u>	
16	None
CONFLICT OF INTEREST IMPLICATIONS	
17	None
RISK MANAGEMENT IMPLICATIONS	
18	Each of the subgroups will develop a risks and issues log for the programmes of work they are accountable for. These will be summarised into an overall risks and issues log for Better Care which will be presented to Joint Commissioning Board quarterly.
POLICY FRAMEWORK IMPLICATIONS	
19	This will support delivery of outcomes in the Council Strategy (particularly the priority outcomes that “People in Southampton live safe, healthy and independent lives” and “Children get a good start in life”) and the CCG Operating Plan, which in turn complement the delivery of the local HIOW STP, NHS 5 Year Forward View, Care Act 2014 and 5 Year Health and Care Plan.

KEY DECISION?	No
WARDS/COMMUNITIES AFFECTED:	All
<u>SUPPORTING DOCUMENTATION</u>	
Appendices	
1.	Better Care Governance
2.	Better Care Southampton Terms of Reference
Documents In Members’ Rooms	
1.	None
Equality Impact Assessment	

Do the implications/subject of the report require an Equality and Safety Impact Assessment (ESIA) to be carried out.		No – will be undertaken with each appropriate work stream
Privacy Impact Assessment		
Do the implications/subject of the report require a Privacy Impact Assessment (PIA) to be carried out.		No – PIAs will be conducted as required at an individual project level
Other Background Documents		
Other Background documents available for inspection at:		
Title of Background Paper(s)	Relevant Paragraph of the Access to Information Procedure Rules / Schedule 12A allowing document to be Exempt/Confidential (if applicable)	
1.	None	